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9 December 1983

MEMORANDUM FOR: Director of Central Intelligence

VIA: Deputy Director of Central Intelligence

FROM:

Director, Intelligence Community Staff

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SUBJECT: 1985 Intelligence Capabilities Study: A Review

1. The 1985 Intelligence Capabilities Study: A Review has been printed and is ready for distribution. We have prepared a series of individual covering letters for your signature to be sent to the Assistant to the President for National Security Affairs; to the Chairmen of the Senate Select Committee on Intelligence, the House Permanent Select Committee on Intelligence, and the Subcommittees on Defense of the House and Senate Committees on Appropriations; the Secretaries of State, Defense, and Treasury; the Director of OMB; and the NFIC Principals. [redacted]

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2. We have included a letter for general distribution to all concerned members of the Defense and Intelligence Communities. These copies will be distributed with covering notes from the Director of the Intelligence Community Staff or the Planning and Policy Staff, as appropriate. [redacted]

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3. We have prepared two versions of the Review, an Executive version [redacted] which includes references to the more sensitive [redacted] and a sanitized version [redacted] for general distribution. I recommend restriction of the Executive version to the Assistant to the President for National Security Affairs; the Chairmen of the four congressional committees; the Secretaries of State, Defense, and Treasury; the Director of the Office of [redacted]

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Management and Budget; and to the Director of the National Reconnaissance Office [redacted] who is responsible for [redacted] The [redacted] sanitized version will be disseminated to all other recipients.

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Attachments:  
a/s

ACTIONS:

Distribution of Executive Version of Review:

APPROVE: /s/ William J. Casey  
Director of Central Intelligence

19 DEC 1983  
Date

DISAPPROVE: \_\_\_\_\_  
Director of Central Intelligence

\_\_\_\_\_  
Date

Distribution of Sanitized Version of Review:

APPROVE: /s/ William J. Casey  
Director of Central Intelligence

19 DEC 1983  
Date

DISAPPROVE: \_\_\_\_\_  
Director of Central Intelligence

\_\_\_\_\_  
Date

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The Director of Central Intelligence

Washington, D.C. 20505

19 DEC 1983

DCI/ICS-83-8067

MEMORANDUM FOR: The Honorable Robert C. McFarlane  
Assistant to the President for  
National Security Affairs

SUBJECT: 1985 Intelligence Capabilities


1. The Intelligence Community conducted a study in 1981 to ascertain what intelligence capabilities would be required by the US Government in the 1985-1990 time frame to support national objectives short of the direct employment of military forces. The study, entitled 1985 Intelligence Capabilities Study, was requested by the then Assistant to the President for National Security Affairs, the Honorable Richard V. Allen, and upon completion was presented to the President, who approved the long-term study as the basis for planning and specifically emphasized three areas for priority attention. This document has served as the basis for the DCI's Goals and Objectives statements and annual program and budget guidance for the past two years. [ ] 25X1

2. A year ago, I directed the Intelligence Community Staff to review the 1985 Study to assess the continuing validity of the intelligence challenges identified in the original study, to evaluate the extent to which progress has been made by the Intelligence Community in implementing identified improvements to the overall intelligence system, and to propose an institutional process for continuing the planning process. Attached is a report presenting the results of this review. [ ] 25X1

3. As planned, an institutional process for conducting long-range planning for the Intelligence Community, as a whole, on a continuing basis has been formulated and is being implemented. The attached review will serve as the basis for a systematic planning process that will both extend the planning horizon and actively involve Community principals in all phases of the process. The essentially ad hoc interagency study effort that resulted in the

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development of the basic publication, 1985 Intelligence Capabilities Study, and the follow-on review is concluded, and no further publication in this series will be issued. 

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**/s/ William J. Casey**

William J. Casey



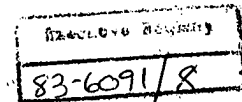
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The Director of Central Intelligence

Washington, D.C. 20505



19 DEC 1983

The Honorable Joseph P. Addabbo, Chairman  
Subcommittee on Defense  
Committee on Appropriations  
United States House of Representatives  
Washington, D.C. 20515

Dear Mr. Chairman:

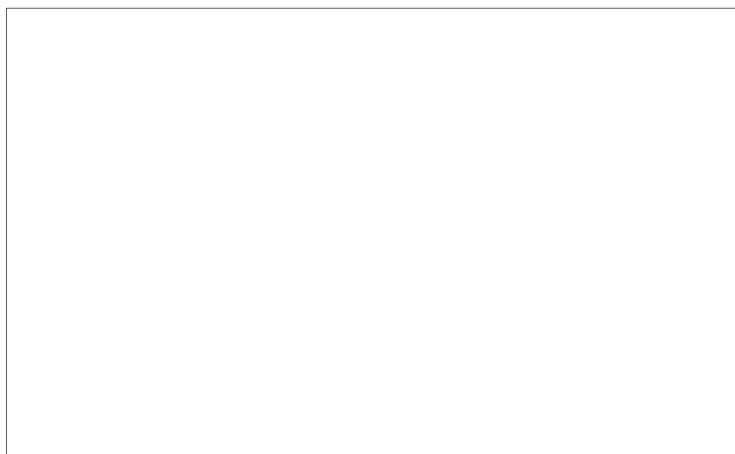
As you may recall, two years ago the Intelligence Community undertook a major study of the challenges that the Community would have to meet in the late 1980s and the capabilities that would be required to deal with them. The study, entitled 1985 Intelligence Capabilities Study, was requested by the then Assistant to the President for National Security Affairs, the Honorable Richard V. Allen, and upon completion was presented to the President, who approved the long-term approach outlined in the report. [redacted] 25X1

A year ago, in light of several international crises and changes in personnel in key Community leadership posts, I directed the Intelligence Community Staff to assure the continuing validity of the intelligence challenges identified in the original study, and to evaluate the extent to which progress has been made by the Intelligence Community in implementing identified improvements to the overall system. Enclosed is a copy of the report presenting the results of this review. [redacted] 25X1

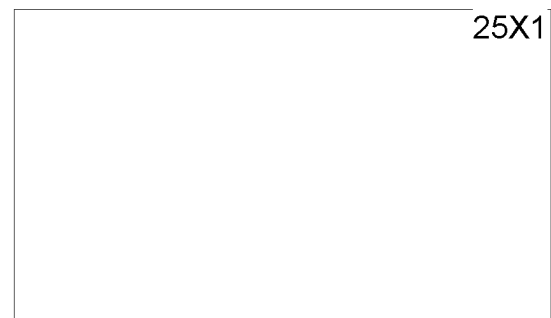
Sincerely,

/s/ William J. Casey  
William J. Casey

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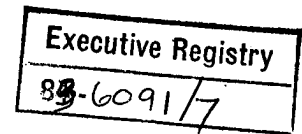


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The Director of Central Intelligence

Washington, D.C. 20505



19 DEC 1983

The Honorable Edward P Boland, Chairman  
Permanent Select Committee on Intelligence  
United States House of Representatives  
Washington, D.C. 20515

Dear Mr. Chairman:

As you may recall, two years ago the Intelligence Community undertook a major study of the challenges that the Community would have to meet in the late 1980s and the capabilities that would be required to deal with them. The study, entitled 1985 Intelligence Capabilities Study, was requested by the then Assistant to the President for National Security Affairs, the Honorable Richard V. Allen, and upon completion was presented to the President, who approved the long-term approach outlined in the report. [REDACTED]

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A year ago, in light of several international crises and changes in personnel in key Community leadership posts, I directed the Intelligence Community Staff to assure the continuing validity of the intelligence challenges identified in the original study, and to evaluate the extent to which progress has been made by the Intelligence Community in implementing identified improvements to the overall system. Enclosed is a copy of the report presenting the results of this review. [REDACTED]

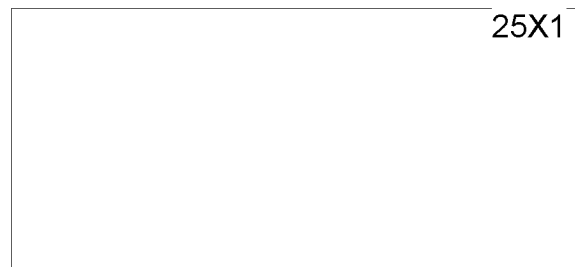
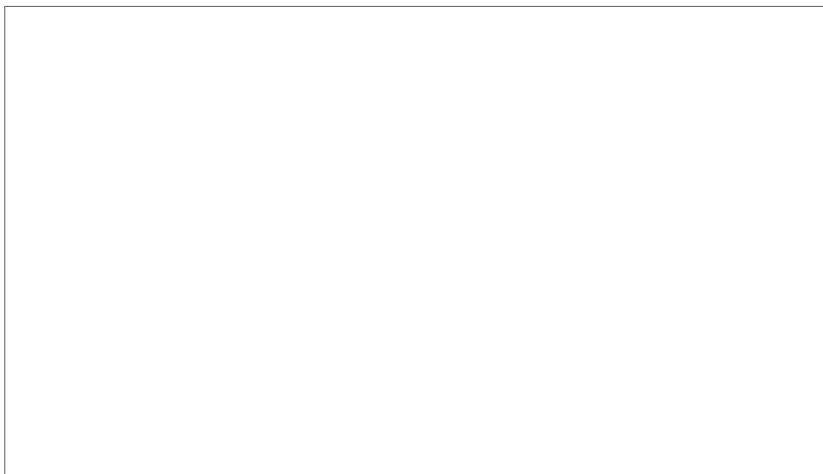
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Sincerely,

/s/ William J. Casey

William J. Casey

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## The Director of Central Intelligence

Washington, D.C. 20505

Executive Registry

83-6091/6

19 DEC 1983

The Honorable Ted Stevens, Chairman  
Subcommittee on Defense  
Committee on Appropriations  
United States Senate  
Washington, D.C. 20510

Dear Mr. Chairman:

As you may recall, two years ago the Intelligence Community undertook a major study of the challenges that the Community would have to meet in the late 1980s and the capabilities that would be required to deal with them. The study, entitled 1985 Intelligence Capabilities Study, was requested by the then Assistant to the President for National Security Affairs, the Honorable Richard V. Allen, and upon completion was presented to the President, who approved the long-term approach outlined in the report. [redacted]

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A year ago, in light of several international crises and changes in personnel in key Community leadership posts, I directed the Intelligence Community Staff to assure the continuing validity of the intelligence challenges identified in the original study, and to evaluate the extent to which progress has been made by the Intelligence Community in implementing identified improvements to the overall system. Enclosed is a copy of the report presenting the results of this review. [redacted]

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Sincerely,

**7s/ William J. Casey**

William J. Casey

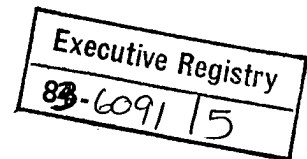
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The Director of Central Intelligence

Washington, D.C. 20505



19 DEC 1983

The Honorable Barry M. Goldwater, Chairman  
Select Committee on Intelligence  
United States Senate  
Washington, D.C. 20510

Dear Mr. Chairman:

As you may recall, two years ago the Intelligence Community undertook a major study of the challenges that the Community would have to meet in the late 1980s and the capabilities that would be required to deal with them. The study, entitled 1985 Intelligence Capabilities Study, was requested by the then Assistant to the President for National Security Affairs, the Honorable Richard V. Allen, and upon completion was presented to the President, who approved the long-term approach outlined in the report. [redacted] 25X1

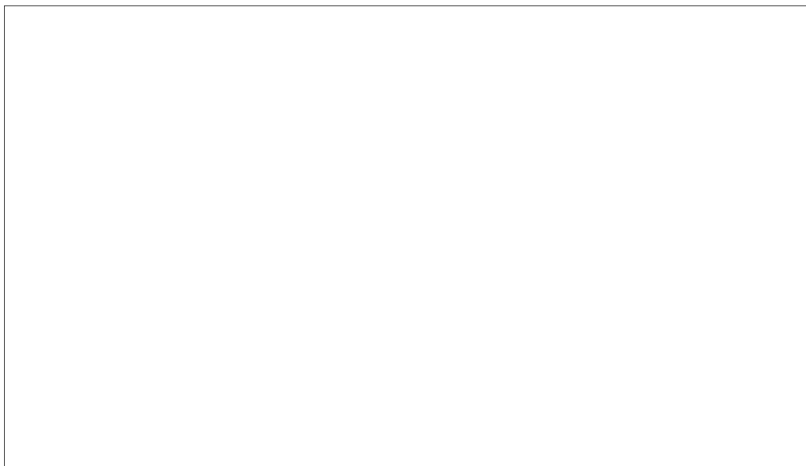
A year ago, in light of several international crises and changes in personnel in key Community leadership posts, I directed the Intelligence Community Staff to assure the continuing validity of the intelligence challenges identified in the original study, and to evaluate the extent to which progress has been made by the Intelligence Community in implementing identified improvements to the overall system. Enclosed is a copy of the report presenting the results of this review. [redacted] 25X1

Sincerely,

/s/ William J. Casey

William J. Casey

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The Director of Central Intelligence

Washington, D.C. 20505

Executive Registry

83-6091/4

19 DEC 1983

The Honorable George P. Shultz  
The Secretary of State  
Washington, D.C. 20520

Dear George:

As you may recall, two years ago the Intelligence Community undertook a major study of the challenges that the Community would have to meet in the late 1980s and the capabilities that would be required to deal with them. The study, entitled 1985 Intelligence Capabilities Study, was requested by the then Assistant to the President for National Security Affairs, the Honorable Richard V. Allen, and upon completion was presented to the President, who approved the long-term approach outlined in the report. [REDACTED]

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A year ago, in light of several international crises and changes in personnel in key Community leadership posts, I directed the Intelligence Community Staff to assure the continuing validity of the intelligence challenges identified in the original study, and to evaluate the extent to which progress has been made by the Intelligence Community in implementing identified improvements to the overall system. Enclosed is a copy of the report presenting the results of this review. [REDACTED]

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Sincerely,

/s/ William J. Casey

William J. Casey

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The Director of Central Intelligence

Washington, D.C. 20505

Executive Registry

88-609113

19 DEC 1983

The Honorable Caspar W. Weinberger  
The Secretary of Defense  
Washington, D.C. 20301

Dear Caspar:

As you may recall, two years ago the Intelligence Community undertook a major study of the challenges that the Community would have to meet in the late 1980s and the capabilities that would be required to deal with them. The study, entitled 1985 Intelligence Capabilities Study, was requested by the then Assistant to the President for National Security Affairs, the Honorable Richard V. Allen, and upon completion was presented to the President, who approved the long-term approach outlined in the report. [REDACTED]

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A year ago, in light of several international crises and changes in personnel in key Community leadership posts, I directed the Intelligence Community Staff to assure the continuing validity of the intelligence challenges identified in the original study, and to evaluate the extent to which progress has been made by the Intelligence Community in implementing identified improvements to the overall system. Enclosed is a copy of the report presenting the results of this review. [REDACTED]

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Sincerely,

/s/ William J. Casey

William J. Casey

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The Director of Central Intelligence

Washington, D.C. 20505

Executive Registry

85-6091/2

19 DEC 1983

The Honorable David A. Stockman  
Director, Office of Management  
and Budget  
Washington, D.C. 20503

Dear Mr. Stockman:

As you may recall, two years ago the Intelligence Community undertook a major study of the challenges that the Community would have to meet in the late 1980s and the capabilities that would be required to deal with them. The study, entitled 1985 Intelligence Capabilities Study, was requested by the then Assistant to the President for National Security Affairs, the Honorable Richard V. Allen, and upon completion was presented to the President, who approved the long-term approach outlined in the report. [REDACTED] 25X1

A year ago, in light of several international crises and changes in personnel in key Community leadership posts, I directed the Intelligence Community Staff to assure the continuing validity of the intelligence challenges identified in the original study, and to evaluate the extent to which progress has been made by the Intelligence Community in implementing identified improvements to the overall system. Enclosed is a copy of the report presenting the results of this review. [REDACTED] 25X1

Sincerely,

/s/ William J. Casey

William J. Casey

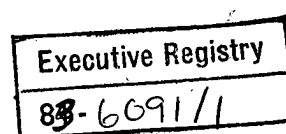
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The Director of Central Intelligence

Washington, D.C. 20505



19 DEC 1983

The Honorable Donald T. Regan  
The Secretary of the Treasury  
Washington, D.C. 20220

Dear Mr. Secretary:

As you may recall, two years ago the Intelligence Community undertook a major study of the challenges that the Community would have to meet in the late 1980s and the capabilities that would be required to deal with them. The study, entitled 1985 Intelligence Capabilities Study, was requested by the then Assistant to the President for National Security Affairs, the Honorable Richard V. Allen, and upon completion was presented to the President, who approved the long-term approach outlined in the report. [redacted]

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A year ago, in light of several international crises and changes in personnel in key Community leadership posts, I directed the Intelligence Community Staff to assure the continuing validity of the intelligence challenges identified in the original study, and to evaluate the extent to which progress has been made by the Intelligence Community in implementing identified improvements to the overall system. Enclosed is a copy of the report presenting the results of this review. [redacted]

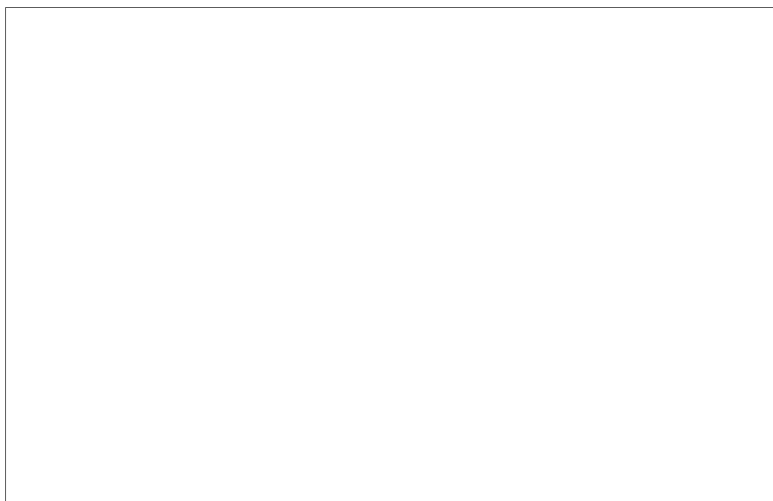
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Sincerely,

/s/ William J. Casey

William J. Casey

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## The Director of Central Intelligence

Washington, D.C. 20505

19 DEC 1983

Mr. E. C. Aldridge, Jr.  
Director, National Reconnaissance Office  
Washington, D.C.

Dear Pete:

As you may recall, two years ago the Intelligence Community undertook a major study of the challenges that the Community would have to meet in the late 1980s and the capabilities that would be required to deal with them. The study, entitled 1985 Intelligence Capabilities Study, was requested by the then Assistant to the President for National Security Affairs, the Honorable Richard V. Allen, and upon completion was presented to the President, who approved the long-term approach outlined in the report.

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A year ago, in light of several international crises and changes in personnel in key Community leadership posts, I directed the Intelligence Community Staff to assure the continuing validity of the intelligence challenges identified in the original study, and to evaluate the extent to which progress has been made by the Intelligence Community in implementing identified improvements to the overall system. Enclosed is a copy of the report presenting the results of this review.

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Sincerely,

**7s/ William J. Casey**

William J. Casey

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The Director of Central Intelligence

Washington, D.C. 20505

Executive Registry

88-6091

19 DEC 1983

MEMORANDUM FOR: Distribution

SUBJECT: 1985 Intelligence Capabilities Study: A Review

1. Attached for your retention is the 1985 Intelligence Capabilities Study: A Review. The document presents the results of a review of the 1985 Study, assessing the continuing validity of the intelligence challenges identified in the original study, and evaluating the extent to which progress has been made by the Intelligence Community in implementing identified improvements to the overall intelligence system. [redacted]

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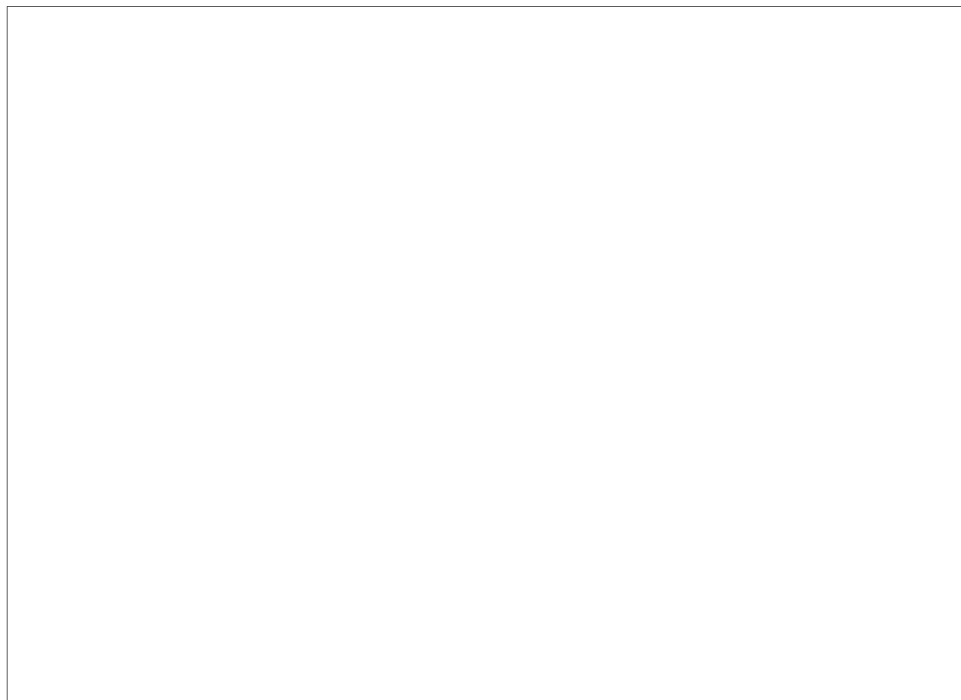
2. The attached review will serve as the basis for a systematic planning process that will both extend the planning horizon and actively involve Intelligence Community principals in all phases of the process. Thus, the interagency study effort that resulted in the development of the basic publication, 1985 Intelligence Capabilities Study, and the follow-on review, is concluded, and no further publication in this series will be issued. [redacted]

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/s/ William J. Casey

William J. Casey

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